## Town of Salem



2022/2023 BUDGET
Public Hearing
April 13, 2022
7:00 PM

General Government: \$ 4,405,508
Board of Education: \$ 11,327,158
Capital Expenditures: \$ 998,830

\$ 16,731,496

## PROPOSED BUDGET SUMMARY 2022-2023

Department	Actual 2020-21	Budget 2021-22	Proposed Budget 2022-23	Increase, Amount \$\$	Increase % 21/22 VS 22/23
Department 100 Selectman	5,968	7,570	7,660	90	
Department 105 Salaries	1,179,176	1,329,665	1,397,875	68,210	1.19%
Department 110 ZEO/Bld. Official/Sanitarian	4,281	······································		· · · · · · · · · · · · · · · · · · ·	5.13%
Department 112 Town Clerk	15,645	4,292 16,883	4,348	56	1.30%
Department 112 Town Clerk Department 114 Treasurer/Auditor/BOF	37,961		16,884	1 470	0.01%
Department 116 Assessor	19,162	38,369 21,100	39,848	1,479	3.85%
Department 118 Tax Collector	11,948		21,100	0	0.00%
Department 122 Registrar	11,539	13,500 10,802	13,500	0	0.00%
Department 126 Town Counsel	48,255		14,760	3,958 1,000	36.64%
Department 134 Town Office Operation		39,000	40,000		2.56%
	99,482	106,310	107,000	690	0.65%
Department 135 Municipal Bldg Main.	64,210	52,700	57,920	5,220	9.91%
Department 138 Employee Benefits	311,763	434,410	473,875	39,465	9.08%
Department 140 Utilities	130,131	155,592	166,185	10,593	6.81%
Department 152 Town Services	101,251	115,050	119,700	4,650	4.04%
Department 157 Regional Services	11,740	12,203	11,414	-789	-6.47%
Department 158 Library	37,725	38,210	39,475	1,265	3.31%
Department 210 Security	331,738	366,100	385,100	19,000	5.19%
Department 220/222 Salem Fire Departments	164,299	174,110	180,041	5,931	3.41%
Department 230 Ambulance	46,507	46,685	30,604	-16,081	-34.45%
Department 240 Public Safety	107,900	126,650	128,000	1,350	1.07%
Department 310 Public Works	254,324	266,160	276,060	9,900	3.72%
Department 410 Transfer Station	170,150	178,100	187,180	9,080	5.10%
Department 600 Economic Development	1,615	1,900	1,500	-400	-21.05%
Department 610 Inland Wetlands/ CC	1,067	3,350	3,600	250	7.46%
Department 630 Planning and Zoning	24,901	19,500	27,100	7,600	38.97%
Department 640 Zoning Board of Appeals	110	800	800	0	0.00%
Department 645 Recreation Commission	41,818	47,100	47,500	400	0.85%
Department 710 Municipal Insurance	122,697	135,648	141,976	6,328	4.67%
Department 810 Unanticipated Expenses	949	1,000	1,000	0	0.00%
Department 910 Interest Payments	95,063	82,063	133,500	51,437	62.68%
Department 920 Principal Payable	325,000	325,000	330,000	5,000	1.54%
Department 925 Capital Reserve Account	0	1	1	0	0.00%
Department 926 Open Space Land Acquisition		1	1	0	0.00%
Department 935 Revaluation	82,000	22,000	1	-21,999	-100.00%
Gen Govt (Includes Capital Prin & Interest)	3,860,375	4,191,824	4,405,508	213,684	5.10%
Capital	1,226,143	1,130,972	998,830	-132,142	-11.68%
BOE	10,949,395	11,050,886		276,272	
TOTAL EXPENDITURES	16,035,913	16,373,682	16,731,496	357,814	2.19%
TOTAL DAY ENDINORED	10,000,010	10,010,002	10,701,400	001,014	2.1370
Dept 91 Taxes	12,417,843	12,466,718	12,622,255	155,537	1.2%
Dept 92 Sta/Fed Grants	388,227	470,838	517,233	46,395	9.9%
Dept 93 Educa	2.513.955	2.528.750	2.528.749	(1)	***************************************
Dept 94 Lic & Permits	281,187	157,600	166,000	8,400	5.3%
Dept 95 Curr Services	50,752	22,900	26,250	3,350	14.6%
Dept 96 Town Money Rev	10,142	6,000	6,000	0,550	0.0%
Dept 97 Misc	46,776	27,500	28,000	500	1.8%
TOTAL REVENUE	15,708,882	15,680,306	15,894,487	214,181	1.37%
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Expenditures	16,035,913	16,373,682	16,731,496	357,814	2.19%
Revenues	15,708,882	15,680,306	15,894,487	214,181	1.37%
Surplus/Shortage	(327,031)	-693,376	-837,009	(143,633)	20.72%

	100 Selectman								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of 3.15.22	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-100-201	Membership Fees	\$5,419	\$4,464	\$5,669	\$5,710	\$5,800	\$90	1.58%	SE CT Council of Govt/COST/CCM
5-100-301	Mileage	\$857	\$960	\$640	\$960	\$960			Mileage - First Selectman's travel
5-100-401	Other Expenses	\$641	\$545	\$64	\$900	\$900	\$0	0.00%	Supplies
	Department total	\$6,917	\$5,968	\$6,373	\$7,570	\$7,660	\$90	1.19%	
Department	105 Salaries								
Account	Description	Antuni	A a t		D			0/1/	
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-105-100	First Selectman	\$69,323	\$69,323	\$48,008	\$71,402	\$73,544	\$2,142	3.000%	
-105-101	Admin. Assistants/Senior Liaison	\$32,097	\$34,232	\$24,260		\$45,684	\$7,144		More hrs/duties
-105-102	Town Clerk	\$51,816	\$54,021	\$37,194		\$56,482	\$1,645		
-105-103	Town Clerk Assistants	\$9,060	\$15,387	\$13,555		\$18,960	\$2,980		More hrs/duties
-105-104	Tax Collector	\$48,878	\$53,987	\$24,439	\$54,837	\$56,482	\$1,645		
-105-105	Asst Tax Collector	\$34,148	\$37,030		\$28,986	\$19,240	-\$9,746		Reduced hrs
-105-106	Assessor	\$53,241	\$54,024	\$37,705	\$55,006	\$75,000	\$19,994	36.349%	CCMA/1&2 Certified
-105-107	Assessor Assts	\$23,942	\$25,885	\$22,246	\$25,326	\$18,214	-\$7,112	-28.082%	
-105-108	Treasurer	\$18,790	\$19,701	\$13,539	\$20,430	\$21,043	\$613	3.000%	
-105-109	Financial/HR Administrative	\$54,066	\$56,854	\$41,112	\$55,366	\$75,000	\$19,634	35.462%	More duties/reporting/hrs
-105-110	Reg. Of Voters	\$13,356	\$13,929		\$14,122	\$15,122	\$1,000	7.081%	Redistricting
-105-111	ZEO/WEO/ Bld. Off.	\$38,793	\$38,974	\$32,469	\$48,234	\$49,681	\$1,447	3.000%	
-105-113	Recording Secretaries	\$10,580	\$12,320	\$7,000	\$9,000	\$12,820			Additional/lengthy meetings
-105-114	Administrative Part time	\$11,799	\$12,396	\$12,679	\$12,872	\$13,258	\$386	2.999%	
-105-115	Recreation Coordinator	\$9,661	\$10,191	\$10,343	\$11,100	\$14,000	\$2,900	26.126%	Additional programs
-105-116	Public Works	\$325,190	\$327,681	\$272,059	\$406,000	\$431,400	\$25,400		Union Contract/Foreman
-105-117	Public Works Dir	\$16,229	\$16,925	\$11,631	\$17,388	\$0			See PW Foreman above
-105-118	Public Works Summer Help	\$1,100	\$8,067	\$4,635	\$8,940	\$9,208	\$268	2.998%	
-105-119	On Call Program	\$45,410		\$0	\$0	\$0			Moved to Dept 240
-105-120	Fire Marshall/CP	\$26,903	\$21,944	\$12,870		\$23,103	\$673	3.000%	
-105-121 -105-123	EMT/Maintenance	\$153,116	\$168,048	\$147,427	\$220,030	\$226,631	\$6,601	3.000%	Union Contract
-105-123 -105-124	Asst Library Staff	\$58,553	\$58,652	\$43,813		\$68,530	\$1,995	2.998%	PT staff
	Head Librarian	\$61,119	\$62,778	\$43,337	\$64,304	\$66,233	\$1,929	3.000%	
-105-125	Acting Selectman	\$0	\$6,828	\$6,000	\$8,000	\$8,240	\$240	3.000%	
	Department Total Animal Control Officer	\$1,167,170	\$1,179,176	\$893,581	\$1,329,665	\$1,397,875	\$68,210	5.1%	
Inion Contracts a	ccount for 47% of Payroll-Public Works& EMT/M	laintainers							
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Department	110 Building Official/Sanitarian								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-110-402	Bldg. Official Expenses	\$2,520	\$4,281	\$2,737	\$4,292	\$4,348	\$56	1.30%	Office Supplies, Inspection Supplies, Memberships, Building Official Mileage Field & Code books
	Department Total	\$2,520	\$4,281	\$2,737	\$4,292	\$4,348	\$56	1.30%	
	112 Town Clerk								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-112-143	Vital Statistics	\$30	\$60	\$25	\$0	\$0	\$0	0.00%	Vital fees to Other Towns/Qu pmts to CT DPH
5-112-303	Conf/Mileage/Dues	\$1,322	\$1,271	\$649	\$1,550	\$1,400	-\$150		CTCA & NL County Dues , NE Assn. of Clerks , Clerk Conference, CM Convention, Education
5-112-433	Ledgers (Books)	\$14,265	\$14,314	\$10,059	\$15,333	\$15,484	\$151	0.98%	NewVision software & Annual Audit & Review of Land Records, Archival Supp& Restora, Microfilm&Scanning and maps Film storage, Map machine maint.
	Department Total	\$15,617	\$15,645	\$10,733	\$16,883	\$16,884	\$1	0.01%	
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Department	: 114 Treasurer/Auditor/BOF								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-114-204	Contract (Auditor)	\$38,297	\$36,789	\$0	\$36,789	\$38,268	\$1,479	3.86%	Auditor, CPA Services
5-114-304	Mileage	\$122	\$0		\$280	\$280	\$0	0.00%	Mileage/Treas/ HR /Finance
5-114-454	Expenses/Town Report	\$500	\$1,172		\$1,300	\$1,300	\$0	0.00%	Producing Town Report (limited printed copies due to availability online) Classes\ workshops for Treas/HR/Finance
	Department Total	\$38,919	\$37,961	\$3,193	\$38,369	\$39,848	\$1,479	3.85%	
Department	: 116 Assessor								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-116-205	Bd. of Assessment Appeals	\$1,491	\$617	\$304	\$1,900	\$1,000	-\$900	-47.37%	Advertising /mailings
5-116-305	Conf/Mileage/Dues	\$1,845	\$1,830	\$1,431	\$2,300	\$2,000	-\$300	-13.04%	For education, dues and training. Mandatory for Assessor to maintain certification. CED/NADA Pricing Guides
5-116-405	Binding/DMV Expenses	\$1,305	\$1,785	\$1,366	\$1,950	\$1,950	\$0	0.00%	This covers Grand List Binding and the DMV Program. New investigative tool LexisNexis
5-116-435	Ledgers /Mapping	\$3,935	\$2,247	\$0	\$10,450	\$2,013	-\$8,437	-80.74%	For software licensing (Vision) and Professional Services used for revising maps and ledgers/GEC Sys/Arc GIS
5-116-436	Vision 8 Software System	\$21,418	\$12,682	\$13,616	\$4,500	\$14,137	\$9,637	214.16%	Software Maint. Fee includes back-up to Cloud
	Department Total	\$29,994	\$19,162	\$16,717	\$21,100	\$21,100	\$0	0.00%	<u> </u>

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Department	118 Tax Collector								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-118-306	Conf/Mileage/Dues	\$2,121	\$1,640	\$1,352	\$2,450	\$2,450	\$0	0.00%	NE Regional Conf., 2.5days, CTX Annual Conf., 2.5days, Dues, Spring & Fall Meetings, Mileage for Certification classes
5-118-406	Supplies	\$2,139	\$1,723	\$408	\$1,800	\$1,800	\$0	0.00%	Binders & Release Pads, Trip Deposit Ticket books, Office Supplies not provided by TOB
5-118-456	Tax Bills	\$9,140	\$8,335	\$974	\$9,000	\$9,000	\$0	0.00%	Tax Bill & Rate Book Paper, Rate Book Binding, Walsh Web Maint., LexisNexis
5-118-466	DMV Expenses	\$250	\$250	\$0	\$250	\$250	\$0	0.00%	DMV Online Service fee
(1)	Department Total	\$13,650	\$11,948	\$2,734	\$13,500	\$13,500	\$0	0.00%	
Department	122 Registrar								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-122-207	Election Workers	\$1,651	\$5,584	\$1,428	\$3,440	\$5,755	\$2,315	67.30%	Election workers include primaries, elections & referendum.
5-122-307	Conf/Mileage/Dues	\$597	\$705	\$461	\$3,217	\$3,405	\$188	5.84%	Conferences/mileage/dues- Registrar Training/ Continuing Education
5-122-407	Other Expenses	\$1,435	\$360	\$33	\$400	\$400	\$0	0.00%	Copier maint. Toner, ballot pens
5-122-457	Election Expenses	\$3,622	\$4,831			\$5,100	\$1,455		Memory cards, Ballot Printing, etc
5-122-467	Canvass Expenses	\$60	\$60	\$0	\$100	\$100	\$0	0.00%	Canvass exps
	Department Total	\$7,365	<b>\$11,539</b>	\$6,651	\$10,802	\$14,760	\$3,958		
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Department	126 Town Counsel								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-126-202	Labor Relations	\$25,221	\$5,610	\$358	\$4,000	\$4,000	\$0	0.00%	Contract Negotiation/Labor issues
5-126-208	Town Issues	\$28,879	\$42,645	\$32,339	\$35,000	\$36,000	\$1,000	2.86%	Town's legal issues
	Department Total	\$54,100	\$48,255	\$32,697	\$39,000	\$40,000	\$1,000	2,56%	
Department	134 Town Office Operation								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-134-209	Misc. Services	\$312	\$325	\$396	\$400	\$400	\$0	0.00%	
5-134-211	Town/Commission Printing	\$1,143	\$1,252	\$584	\$1,700	\$1,500	-\$200	-11.76%	Town stationary and envelopes
5-134-212	Town/Commission Advertising	\$3,701	\$3,150	\$3,242	\$5,000	\$4,000	-\$1,000	-20.00%	Legal Notices-Required
5-134-249	Copier Cost	\$8,381	\$10,027	\$7,770	\$8,500	\$10,000	\$1,500	17.65%	CBS printers/Supp, Map printer, Delage-lease , A&A Maintenance
5-134-259	Cleaning Services and supplies	\$546	\$3,089	\$2,390	\$5,250	\$3,000	-\$2,250	-42.86%	Town Hall/Library, Center School
5-134-269	Water Treatment	\$4,918	\$5,675	\$5,064	\$4,800	\$5,800	\$1,000	20.83%	Culligan-Libr, TOB, PW WB Crystal Rock, Allsto Cleaning Supp
5-134-299	Computer Expense	\$37,798	\$51,198	\$58,993	\$52,860	\$54,000	\$1,140	2.16%	Computer Services, Yucatech, Comcast, Virtual Town Hall, Gov Website, Walsh Gerns Financia
5-134-409	Office Supplies	\$9.849	\$7,151	\$5,760	\$8,000	\$8,300	\$300	3.75%	Office supplies
5-134-479	Payroll Service	\$9,279	\$7,874	\$486	\$8,000	\$8,200	\$200	2.50%	Payroll Services
5-134-499	Postage	\$11,512	\$9,742	\$1,504	\$11,800	\$11,800	\$0		Mailing-Postage for Library,TOB, Tax Collector, Delinquent Taxes, Assessor
	Department Total	\$87,439	\$99,482	\$86,189	\$106,310	\$107,000	\$690	0.65%	

	135 Municipal Building Main	<del></del>							
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-135-210	Maintenance Contracts	\$8,340	\$7,372	\$9,991	\$9,900	\$10,320	\$420	4.24%	Contract - Library's HVAC Town Hall HVAC
5-135-608	Exterminator Services	\$2,876	\$2,180	\$3,287	\$2,700	\$3,200	\$500	18.52%	Waltham Services-TOB/SFC/GLVCO/Library
5-135-609	Building Maintenance	\$44,642	\$50,201	\$30,831	\$36,600	\$39,900	\$3,300	9.02%	Maintaining of all Town buildings
5-135-6135	Quarterly Water Testing	\$5,878	\$4,457	\$1,815	\$3,500	\$4,500	\$1,000	28.57%	Quarterly required testing on town owned water systems
	Department Total	\$61,736	\$64,210	\$45,924	\$52,700	\$57,920	\$5,220	9.91%	
Department	138 Employee Benefits								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-138-800	FICA (ER Portion)	\$70,609	\$75,179	\$56,662	\$80,227	\$83,436	\$3,209	4.00%	FICA (ER portion)
5-138-801	Medicare (ER Portion)	\$16,512	\$17,582	\$13,252	\$18,762	\$19,512	\$750	4.00%	Medicare (ER Portion)
5-138-802	Insurance (PHS & BC Dent)	\$138,607	\$165,592	\$184,801	\$261,440	\$295,427	\$33,987	13.00%	Health Insur Increase - 1 Retiree
5-138-803	Pension	\$42,717	\$49,010	\$36,860	\$64,731	\$67,000	\$2,269	3.51%	Pension
5-138-804	Unemployment	\$2,881	\$0	\$0	\$1,000	\$500	-\$500	-50.00%	Unemployment
5-138-805	Firemen Awards	\$8,800	\$4,400	\$0	\$8,250	\$8,000	-\$250	-3.03%	Emer Service Stipends, Fireman Awards, FF Ge
	Department Total	\$280,126	\$311,763	\$291,575	\$434,410	\$473,875	\$39,465	9.08%	
**Projections from	n Health Insurance 13% increase								

Department	: 140 Utilities								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-140-700	Telephone TOB	\$8,206	\$5,601	\$4,084	\$7,000	\$6,800	-\$200	-2.86%	
5-140-702	Telephone Library	\$2,535	\$2,572	\$2,425	\$2,400		\$1,000	41.67%	
5-140-703	Telephone GLFCO	\$2,710	\$2,649	\$1,520	\$2,900	\$2,200	-\$700	-24.14%	
5-140-704	Telephone SVFCO	\$1,760	\$3,754	\$2,107	\$2,800	\$3,000	\$200	7.14%	
5-140-706	Telephone Transfer Station	\$539	\$586	\$460	\$650	\$790	\$140	21.54%	
5-140-707	Mobile Phone PW/TOB	\$2,699	\$2,522	\$2,739	\$4,000	\$4,000	\$0	0.00%	
5-140-708	Mobile Phone SVFC	\$3,195	\$1,618		\$2,300	\$1,500	-\$800	-34.78%	
5-140-709	Heat, Center School	\$566	\$1,352		\$900	\$1,170	\$270	30.00%	· · · · · · · · · · · · · · · · · · ·
5-140-710	Heat TOB	\$4,780	\$6,915		\$7.900	\$9,480	\$1,580	20.00%	
5-140-712	Heat New Library	\$11,703	\$7,936		\$11,000	\$12,650	\$1,650	15.00%	
5-140-713	Heat GLVFCO	\$4,244	\$6,765		\$6,100	\$7,015	\$915	15.00%	
5-140-714	Heat SVFCO	\$5,078	\$6,212		\$7,100		\$1,065	15.00%	
5-140-715	Heat Public Works	\$4,193	\$5,764	\$6,406	\$6,200	\$7,130	\$930	15.00%	
5-140-720	Electricity TOB	\$12,441	\$12,187	\$8,193	\$13,980	\$13,980	\$0		***************************************
5-140-721	Electricity Old Library	\$561	\$543	\$362	\$600	\$600	\$0		
5-140-722	Electricity New Library	\$9,246	\$16,063	\$12,766	\$14,900	\$14,900	\$0		· · · · · · · · · · · · · · · · · · ·
5-140-723	Electricity GLVFCO	\$7,221	\$7,545	\$5,280	\$7,800	\$7,800	\$0		
5-140-724	ElectriciSVFCO	\$6,756	\$7,815	\$4,828	\$9,200		-\$200	-2.17%	
-140-725	Electricity PW	\$11,227	\$9,665		\$11,000		\$0	0.00%	
5-140-726	Electricity Transfer Station	\$2,951	\$2,924	\$1,834	\$3,200	\$3,200	\$0		
5-140-727	Electricity Rec Fields	\$1,753	\$1,733	\$1,115	\$1,980	\$1,980	\$0		
5-140-730	Gas/Fuel Security/Fire Marshal	\$668	\$102		\$600	\$690	\$90	15.00%	
5-140-733	Gas/Fuel GLVFCO/Ambulance	\$5,920	\$3,725		\$7.000		\$1,050		
5-140-733	GAS/Fuel SVFCO	\$4,235	\$1,850		\$4,100		\$615	15.00%	
5-140-734	Gas/Fuel PW	\$18,157	\$11,733	\$7,256	\$19,982	\$22,970	\$2,988	14.95%	
	Department totals	\$133,344	\$130,131	\$100,395	\$155,592	\$166,185	\$10,593	6.81%	——————————————————————————————————————

Account	152 Town Services Description	A a41	A -41	pr	D	CONTROL CONTROL CONTROL	A1/ : 4	0( ) (= -) =	
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-152-810	Historical Society	\$600	\$660	\$0	\$300	\$300	\$0	0.00%	Donation
5-152-811	Cemeteries	\$31	\$0	\$900	\$1,000	\$1,000	\$0	0.00%	Donation
5-152-812	Senior Services	\$6,720	\$9,464	\$4,345	\$11,840	\$13,960	\$2,120	17.91%	Senior Transport services program, Senior Donation, Expanded activities
5-152-813	Gardner Lake Authority	\$8,000	\$10,000	\$2,000	\$10,000	\$11,000	\$1,000	10.00%	Water Quality/Police Patrol
5-152-814	Health Services	\$42,902	\$25,698	\$39,247	\$34,520	\$34,520	\$0	0.00%	Uncas Health District/Health Services
5-152-815	Memorial Day	\$122	\$204	\$0	\$600	\$600	\$0	0.00%	Memorial Day
5-152-816	Pavilion/Community Events and "Our Town Salem"	\$5,291	\$2,947	\$1,557	\$3,500	\$3,500	\$0	0.00%	"Our Town" quarterly distribution
5-157-000	ACO Agreement - new in 2016-17	\$10,431	\$11,620	\$6,332	\$13,290	\$13,820	\$530	3.99%	Animal Control Regionalized with Montville
5-152-826	Planning Services	\$21,578	\$40,658	\$20,823	\$40,000	\$41,000	\$1,000	2.50%	SCCOG Agreement
	Department Total	\$95,675	\$101,251	\$75,204	\$115,050	\$119,700	\$4,650	4.04%	
Department	157 Regional Services								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-157-820	Women's Center/Safe Futures	\$700	\$700	\$750	\$700	\$700	\$0	0.00%	Donation
5-157-821	T.V.C.C.A.	\$1,000	\$1,000	\$1,000	\$1,000	\$1	-\$999	-99.90%	Donation
5-157-822	Adult Ed	\$4,160	\$4,122	\$0	\$4,400	\$4,400	\$0	0.00%	Reimbursement from the State/pass through BO
5-157-824	Regional Probate	\$3,219	\$3,465	\$3,313	\$3,650	\$3,860	\$210	5.75%	Salem %
5-157-825	SECTER	\$1,453	\$1,453	\$1,453	\$1,453	\$1,453	\$0	0.00%	Dues
5-157-828	Homeless Shelter	\$0	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%	Regional Allocation
	Department Total	\$10.532	\$11,740	\$6,516	\$12,203	\$11,414	-\$789	-6,47%	

B	480111								
Department									
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-158-015	Equipment								(3) Computers @ \$1000 each for Computers: SAAD4ULT04, SAADULT02, replace ACER laptop, Anti virus Deep Freeze, LibData/Ninite, BiblioComp Sev&Repr, TechSoup, Leases, Microsoft Lic, Copier/Printer Maint., Supp, Unanticipated Repairs
		\$5,658	\$10,734	\$3,164	\$7,300	\$8,300	\$1,000	13.70%	
5-158-315	Conf/Mileage/Dues	\$1,486	\$681	\$709	\$1,400	\$1,200	-\$200	-14.29%	ALA & CLC Membership & workshops/conf.
5-158-415	Other Expenses	\$2,469	\$1,698	\$1,051	\$2,000	\$2,000	\$0	0.00%	CT CEN Internet, Misc Exps
5-158-458	Supplies	\$2,500	\$2,433	\$2,688	\$3,700	\$3,700	\$0	0.00%	Library Supplies
5-158-515	Circulation Materials	\$19,212	\$16,695	\$9,911	\$18,150	\$18,450	\$300	1.65%	Books, movies,media,Overdrive, LP,etc Junior Library Guild, children's book subscription WT Cox Periodical Subs, Hoopla,JobNow database
5-158-615	Biblomation Service Fees	\$5,325	\$5,484	\$5,654	\$5,660	\$5,825	\$165	2.92%	Bibliomation Annual Contract (Circ. & Cataloging Network)
	Department Total	\$36,650	\$37,725	\$23,177	\$38,210	\$39,475	\$1,265	3.31%	
Department 2	210 Security								
Account	Description		A =1=1	F	D	5.1.1	<b>617.</b>	% Variance*	<u> </u>
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance	Comments and Clarifications
5-210-016	Equipment	\$8,470	\$9,395	\$7,904	\$1,500	\$1,500	\$0	0.00%	Radio, batteries
5-210-216	Resident Troopers	\$299,321	\$319,204	, , , , , , , , , , , , , , , , , , , ,	\$363,000	\$382.000	\$19,000	5.23%	Reflects State of CT cost-share to Towns paying 85% of full Salary and Benefits
5-210-416	Other Expenses (Supplies)	\$692	\$1,983	<u> </u>	\$800	\$800	\$0	0.00%	Office supplies
5-210-616	Maintenance	\$124	\$1,156		\$800	\$800	\$0	0.00%	Speed signs
	Department Total	\$308,607	\$331,738	\$10,411	\$366,100	\$385,100	\$19,000	5.19%	

Department :	220 Gardner Lake Fire Company	/							
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-220-436	Chief's Account	\$627	\$1,442	\$502	\$2,500	\$2,500	\$0	0.00%	Mileage, meetings, and training Subscriptions Dues and permits
	DEPT TOTAL	\$627	\$1,442	\$502	\$2,500	\$2,500	\$0	0.00%	

Department 2	22 Salem Fire Department								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-222-013	GLVFC Equipment	\$4,161	\$6,885	\$915	\$3,500	\$2,750	-\$750	-21.43%	Replacement & Equipment Hand tools/power tools
5-222-018	SVFC Equipment	\$8,942	\$5,822	\$1,991	\$6,500	\$5,750	-\$750	-11.54%	FAST Team Supplies, Misc. Firefighter Equipment, flashlights, hand tools
5-222-217	GLVFC Professional Fees	\$3,479	\$3,178	\$532	\$3,400	\$3,250	-\$150	-4.41%	Legal Atty /Anti Virus Prog/Computer Rep & Main
5-222-218	SVFC Professional Fees	\$5,935	\$3,979	\$2,712	\$4,200	\$4,000	-\$200	-4.76%	Copier&supp/MVR/IAR, Computer backup
5-222-222	SVFC Physicals	\$2,823	\$2,315	\$315	\$5,000	\$4,000	-\$1,000	-20.00%	Member Physicals
5-222-225	GLVFC Physicals	\$3,571	\$666	\$675	\$6,000	\$5,000	-\$1,000	-16.67%	Annual NFPA/DOT CDL, members physicals, shots and co pay reimbursement
5-222-437	Supplies (Medical) SVFC (Covid Reimburs.)	\$2,840	-\$1,417	\$823	\$1,200	\$1,500	\$300	25,00%	Misc Supplies, ballistic vest
5-222-438	Chief's Account	\$2,550	\$2,832	\$2,138	\$3,000	\$2,500	-\$500	-16.67%	Fuel/Maint./Equipment/lights/siren repair
5-222-477	SVFC Expendables	\$4,878	\$4,148		\$5,500	\$5,250	-\$250	-4.55%	Cleaning Supp/toilet supp/paper goods/batteries
5-222-478	GLVFC Expendables	\$3,762	\$5,168		\$3,700	\$3,450	-\$250	-6.76%	Oil Dry, Haz-mat Pads, toilet tissue, paper towels, cleaning supplies, Water treatment system
5-222-518	SVFC Training	00.740		25.004	<b>AT ASS</b>				Firefighting Training, FAST Team Training, and
5-222-517	GLVFC Training	\$6,748 \$4,658	\$4,555 \$6,145	\$5,081 \$2,470	\$7,800 \$8,000	\$7,300 \$7,500	-\$500 -\$500	-6.41% -6.25%	EMS Training/Management Fire training FF18.2 Class/ Driver training Q/CDL Officer training Fire Officer 1, Fire Instr 1 /Haz Mat Aw&oper class/Training materials, copies, supp
5-222-529	SVFC Insurance	\$27,520	\$26,455	\$28,042	\$30,000	\$30,000	\$0	0.00%	Building, Auto, Sickness & Health
5-222-527	GLVFC Insurance	\$26,975	\$27,412		\$27,000	\$31,256	\$4,256	15.76%	Emergency Veh/Gen Liab Sta 27
5-222-432	GLVFC Fire Wells	\$0	\$549	\$233	\$1,000	\$2,000	\$1,000	100.00%	Install and maintain fittings and equip.
5-222-618	SVFC Repair/ Maintenance of Equipment	\$21,951	\$26,909	\$27,120	\$21,000	\$21,000	\$0	0.00%	Equipment Maint small Engines, computer & motor repairs, Veh batteries, Aerial service, pump service, meter maint., Ladder tires & Hurst tool service
5-222-612	GLVFC Vehicle Maintenance	\$8,584	\$12,720	\$3,559	\$8,500	\$16,500	\$8,000	94.12%	Prev repair/maint/Engine tank 127/Tanker 127/Forestry 127/Portable pumps
5-222-619	SVFC Testing	\$5,791	\$5,101	\$3,149	\$5,500	\$4,500	-\$1,000	-18.18%	Ladder Testing, SCBA Flow Testing, Compressor service & Air testing, Extinguishers
5-222-614	GLVFC Testing	\$10,959	\$8,415	\$1,431	\$8,975	\$8,975	\$0	0.00%	Annual NFPA /DOT OSHA Testing, SCBA pump hose, CO meters, Scott meter
5-222-622	SVFC Radio Repair	\$4,161	\$5,987	\$0	\$5,000	\$3,200	-\$1,800	-36.00%	Portable radios, Radio repairs, radio batteries, Alpha pagers, voice pager repairs
5-222-629	GLVFC Radio Repair	\$208	\$1,724	\$526	\$3,500	\$4,525	\$1,025	29.29%	Emerg. Lights & Radios & sirens/install and repail portable radio batts & replacement
5-222-829	GLVFC Building Maintenance	\$0	\$3,309	\$5,664	\$3,335	\$3,335	\$0	0.00%	Building maintenance: Repair services, OH doors Maint Agreement
	Department Total	\$460.400	#400 OFF	\$440 F00	<b>*</b> 4 <b>*</b> 4 ***	A			
Line numbers		\$160,496	\$162,857	\$118,502	\$171,610	\$177,541	\$5,931	3.46%	
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	230 Ambulance								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-230-019	Equipment	\$7,533	\$12,697	\$5,067	\$6,385	\$6,385	\$0	0.00%	Rope Rescue replacement, hand tools, tool batt's/Water Rescue PPE /Safety /Gumey batteries/Cold Water rescue PPE/safety harnesses/Equipment
5-230-519	Training	\$6,327	\$9,969	\$3,395	\$9,800	\$8,950	-\$850	-8.67%	In-service EMS train, EMT Bridge, EMR Classes Training material, Copies
5-230-531	Insurance	\$5,438	\$5,448	\$5,301	\$8,500	\$4,244	-\$4,256	-50.07%	Vehicle Liability, Errors and Omissions, deductibles
5-230-605	Biohazard Transportation	\$88	\$0	\$0	\$700	\$700	\$0	0.00%	Supp, BioHazard transportation, Salem School, GL Fire, SV Fire
5-230-623	Radio Repair	\$3,517	\$558	\$447	\$3,500	\$1,950	-\$1,550	-44.29%	Installation/Repair/portable batteries, replacement antennae's, officer vehs, pagers
5-230-624	Repair/Maintenance of Equipment	\$22,074	\$15,795	\$13,116	\$16,000	\$6,575	-\$9,425	-58.91%	Prev. Maint & Repair/ Brakes Rescue127/ Servic 127/Marine 127 /Util 127/Trailer maint. maxi can replacement
5-230-919	Uniforms	\$42	\$2,040	\$497	\$1,800	\$1,800	\$0	0.00%	Staff uniforms
	Department Total	\$45,019	\$46,507	\$27,823	\$46,685	\$30,604	-\$16,081	-34.45%	
Department:	240 Public Safety								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-240-020	Communication Equipment	\$8,476	\$11,820	\$2,681	\$8,000	\$8,000	\$0	0.00%	Emergency communications equipment and tow maint.
5-240-220	911 Emergency Contract	\$27,721	\$18,063	\$15,248	\$21,200	\$23,000	\$1,800	8.49%	911 Contract/required expenses
5-240-420	Fire Marshall Expense	\$4,214	\$5,776	\$2,237	\$3,600	\$3,600	\$0	0.00%	Books, investigation, inspection supplies, trainin uniforms, fire prevention materials for new PSAF
5-240-421	Civil Preparedness Expense	\$7,854	\$9,847	\$10,766	\$12,400	\$12,400	\$0	0.00%	Emergency equipment and supplies
5-240-625	Alarm Maintenance	\$11,110	\$7,013		\$7,000	\$7,000	\$0	0.00%	Alarm Maintenance for all buildings
5-240-920	Fire Police	\$1,273	\$1,896		\$5,000	\$5,000	\$0	0.00%	Radio/Rep Maint/Materials
5-240-921	Fire Training Building	\$1,030	\$0	\$0	\$1,600	\$1,500	-\$100	-6.25%	Expenses for Fire Training Building maint.
5-240-960	Gear-FF/EMT		\$6,235	\$5,843	\$17,850	\$17,500	-\$350	0.00%	Required Gear for Paid FF/EMT
5-240-970	On-Call Nominal Fee	\$0	\$47,250	\$39,360	\$50,000	\$50,000	\$0	0.00%	Restructure from Dept 105 -Volunteer Nominal Fees
	Department Total	\$61,678	\$107,900	\$84,300	\$126,650	\$128,000	\$1,350	1.07%	

Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-310-021	Corell 9 Core Pourse Faviers et	040.404							
5-310-021 5-310-023	Small & Gas Power Equipment	\$10,464	\$6,609		\$9,200	\$9,200	\$0	0.00%	All small electric and gas power equipment
5-310-023	Repair/Maint.Vehicles	\$79,043	\$81,201	\$49,705	\$64,500	\$64,500	\$0	0.00%	Maintenance of all PW vehicles
	Mech/Equip/Tools	\$15,563	\$5,197	\$10,403	\$10,000	\$10,000	\$0	0.00%	Mechanic tools, equipment and fuel pump main
5-310-439	Materials	\$21,948	\$7,339	\$20,416	\$23,000	\$23,000	\$0	0.00%	All oth Supp, Consumables, traffic signs, safety equip, etc.
5-310-441	Snow Removal Supplies	\$23,471	\$52,305	\$35,689	\$66,210	\$67,610	\$1,400	2.11%	Cost for treated salt/sand
5-310-633	Field Maintenance	\$22,409	\$28,945	\$2,267	\$14,600	\$20,000	\$5,400	36.99%	Park&Rec fields
5-310-634	Oil/Road Repairs	\$55,064	\$64,075	\$33,317	\$67,000	\$70,000	\$3,000	4.48%	Maintenance/spot repairs, drainage & tree removal on all town roads
5-310-921	Engineering	\$12,676	\$2,431	\$4,600	\$4,800	\$4,900	\$100	2.08%	Engineering primarily for road work/issues
5-310-923	Uniforms, Meals and Supplies	\$4,699	\$6,222	\$5,501	\$6,850	\$6,850	\$0	0.00%	Clothing and OT meal allowance, DOT test, school and seminars
	Department Total	\$245,337	\$254,324	\$167,366	\$266,160	\$276,060	\$9,900	3.72%	
Department -	410 Transfer Station								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-410-241	Management Contract	\$62,868	\$64.125	\$49,056	\$69,000	\$70,380	\$1,380	2.00%	Contract
5-410-442	Operating Costs	\$390	\$3,139		\$3,900	\$3,500	-\$400	-10.26%	Cost of DEEP permits, additional employees for Amnesty day, misc supplies, IE passes, flyers, C recyclable programs
5-410-541	Trash Bags	\$12,602	\$5,768	\$5,600	\$10,000	\$11,600	\$1,600	16.00%	Revenue off sets expense
5-410-627	Maintenance and Improvements	\$5,600	\$15,523	\$1,690	\$4,000	\$5,000	\$1,000	25.00%	General Maintenance of site
5-410-628	Water Testing	\$4,199	\$4,663	\$3,841	\$4,300	\$4,300	\$0	0.00%	DEEP requirements
5-410-922	Engineering	\$1,619	\$0	·	\$2,000	\$2,000	\$0	0.00%	Cost of Permit changes
5-410-931	Bulky Waste Tipping	\$5,553	\$6,879		\$6,500	\$7,800	\$1,300	20.00%	
5-410-932	Trash Tipping (CRRA)	\$30,484	\$30,314		\$32,000	\$33,500	\$1,500	4.69%	
5-410-933	Trash Hauling	\$8,208	\$5,798		\$8,000	\$9,600	\$1,600	20.00%	
5-410-935 5-410-935	Bulky Waste Hauling	\$3,843	\$5,242		\$5,500	\$6,600	\$1,100	20.00%	
5-410-935 5-410-936	Recyclable Hauling Toxic Waste	\$24,518	\$26,727	\$13,318	\$28,000	\$28,000	\$0	0.00%	Cost of Recyclables
5-410-936 5-410-937	CFC Evacuation Response	\$3,963 \$0	\$1,972		\$4,900	\$4,900	\$0	0.00%	
J-710"3J/	Department Total	\$163,847	\$0 \$170,150		\$178,100	\$187,180	\$0 \$9,080	0.00% 5.10%	
			¥110,100	Ψ100,123	41101100	4107,100	<b>⊅</b> ∂1060	5.10%	72
Dept 410-Transfer	Station in FY 2009/10 was \$190.686								1
Enhanced Recyclin	g and Compacting Recyclables Saves \$\$\$	)		, ,	i i				

Department	600 Economic Development								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-600-223	Consulting	\$0	\$500	\$0	\$500	\$0	-\$500	-100,00%	Consultant
5-600-323	Dues & Education	\$0	\$0	\$0	\$100	\$100	\$0	0.00%	EDC-related Classes
5-600-498	Mailings & Materials	\$564	\$1,115		\$1,300	\$1,400	\$100	7.69%	Promotional Materials
	Department Total	\$564	\$1,615		\$1,900	\$1,500	-\$400	-21.05%	
Department	610 Inland Wetlands Conservat	ion Commiss	ion						
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-610-261	Legal Service	\$0	\$0	\$0	\$1,300	\$1,500	\$200	15.38%	Written opinions, research, appearance in cour or at meetings as necessary/prep as necessary
5-610-324	Conferences	\$0	\$0	\$0	\$200	\$200	\$0	0.00%	Seminars/workshops, memberships, and subscriptions
5-610-523	GIS Expenses	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	Software and hardware as necessary
5-610-525	WEO Mileage	\$108	\$67	\$199	\$100	\$150	\$50	50.00%	Mileage
5-610-941	Engineering	\$0	\$0	\$0	\$750	\$750	\$0	0.00%	Professional engineers to review plans, prepare plans, visit/inspect sites, attend meetings
1000	Department Total	\$1,108	\$1,067	\$1,199	\$3,350	\$3,600	\$250	7.46%	

Department	630 Planning and Zoning Comm	nission							
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-630-224	Legal Services	\$11,780	\$20,221	\$10,185	\$10,000	\$20,000	\$10,000	100.00%	Consultations, court documents & reviews, telephonic & written corresp, and in court time as necessary
5-630-325	ZEO Mileage/exp.	\$52	\$393	\$0	\$1,000	\$1,000	\$0	0.00%	ZEO Mileage
5-630-425	Other	\$1,204	\$1,231	\$1,267	\$1,500	\$1,500	\$0	0.00%	Seminars, Training, and Membership dues
5-630-430	Planning of Conservation & Development	\$0	\$807		\$5,000	\$3,000	-\$2,000	-40.00%	Dev. Costs, outreach, postage, copying
5-630-924	Engineering		\$2,249	\$214	\$2,000	\$1,600	-\$400	-20.00%	Consult, Site verification, Drawing/Plan reviews, plan prep., Doc reviews/Telephonic/Written/Corrrespond/Court time
	Department Total	\$13,036	\$24,901	\$11,666	\$19,500	\$27,100	\$7,600	38.97%	
Department	640 Zoning Board of Appeals								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-640-226	Zoning Board of Appeals	\$110	\$110	\$154	\$800	\$800	\$0	0.00%	As needed for books, classes, and mileage
	Department Total	\$110	\$110	\$154	\$800	\$800	\$0	0.00%	

Department	645 Recreation Commission								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-645-645	Maintenance	\$4,589	\$17,295	\$9,886	\$11,500	\$13,000	\$1,500	13.04%	Field and Facilities repairs/clay court repairs/maintenance, trail repair/maint.
5-645-927	Salem Recreation Association Programs	\$12,072	\$18,110	\$1,978	\$11,300	\$11,300	\$0	0.00%	League & sports program expenses, onsite sanitation stations
5-645-928	Holiday Activities	\$692	\$633	\$689	\$2,800	\$1,200	-\$1,600	-57.14%	Tree lighting/Easter program/Halloween program
5-645-929	Community Out Reach/Appropriated Exp.	\$1,969	\$548	\$1,728	\$1,500	\$2,000	\$500	33.33%	Dues, Conferences, Service Projects, mileage
5-645-945	Week-end Access	\$0	\$0		\$5,000		\$0		Provide services for wk end programs at school
5-645-946	Fee Base Activities	\$8,280	\$5,232	\$11,873	\$15,000	\$15,000	\$0	0.00%	
4.00	Department Total	\$27,602	\$41,818	\$26,154	\$47,100	\$47,500	\$400	0.85%	
Department	710 Municipal Insurance								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-710-571	Insurance	\$121,442	\$119,602	\$90,899	\$126,558	\$132,886	\$6,328	5.00%	Gen Liability/Property/ Workers Compensation, Insur/Buildings except School
5-710-572	Insurance	\$525	\$3,095	\$2,737	\$9,090	\$9,090	\$0	0.00%	Bonds/Crime/Cyber Policy
	Department Total	\$121,967	\$122,697	\$93,636	\$135,648		\$6,328		
L				1				LL	

Department	810 Unanticipated Expenses								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-810-830	Unanticipated Expenses	\$1,000	\$949	\$1,000	\$1,000	\$1,000	\$0	0.00%	Unanticipated Expenses
	Department total	\$1,000	\$949	\$1,000	\$1,000	\$1,000	\$0	0.00%	
	910 Interest Payments								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-910-992	2012 School Bond Payment	\$108,063	\$95,063	\$77,375	\$82,063	\$133,500	\$51,437	62.68%	School Bond Interest Payment
	Department Total	\$108,063	\$95,063	\$77,375	\$82,063	\$133,500	\$51,437	62.68%	

Department	920 Principal Payable								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-920-000	School Bond Payment	\$325,000	\$325,000	\$325,000	\$325,000	\$330,000	\$5,000	1.54%	School Bond Pmt
5-920-994	ELHS Debt	\$86,705	\$0	\$0	\$0		\$0	0.00%	ELHS Debt Service
	Department Total	\$411,705	\$325,000	\$325,000	\$325,000	\$330,000	\$5,000	1.54%	
Department	925 - Capital Reserve Account								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
5-925-0010	Transfers to CIP	\$1	\$0	\$0	\$0	\$1	\$1	0.00%	
5-925-000	Appropriation	\$0	\$0	\$0	\$1		\$0	0,00%	Reserve account for future capital expenses
	Department Total	\$1	\$0		\$1	\$1	\$1	0.00%	
						(E774)			

Donartmont	926 Open Space Land Acqu	ialtian Fund							
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
926-95-10	Open Space Fund	\$0	\$0	\$0	\$1	\$1	\$0	0.00%	
926-95-11	Land Acquisition Fund	\$0	\$0	\$0	\$0		\$0	0.00%	
	Department Total	\$0	\$0	\$0	\$1	\$1	\$0	0.00%	
Department	935 Revaluation								
Account	Description	Actual 2019-2020	Actual 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
935-95-10	Appropriation	\$0	\$82,000	\$0	\$22,000	\$1	-\$21,999	-100.00%	Reval completed 20-21
	Department Total	\$0	\$82,000		\$22,000	\$1	-\$21,999	-100.00%	8
	Next Revaluation								
				ļ		St. The street of the street of the street			

	partment - Capital Expenditure								
Account	Description	Budget 2019-2020	Budget 2020-2021	Expenditures 2021-22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
BOE	Replace 1994 Roof & AC Units	\$152,000			\$0				
BOE	Replace Milestone Video Recording Server				\$52,860				
BOE	Fuel Tank Replacement		\$155,000		\$0				
30E	Clock System		\$17,500		\$17,933				
BOE	Traffic Signals				\$0	\$16,490			
BOE	Independant Technology Analysis(Previously Tech Purchases)		\$100,000		\$20,000	\$109,768			
BOE Library	Carpet Replacement				\$23,001				
3OE	Teacher Retirement Plan		\$125,000		\$0				
Town Library	HVAC Fuel Replacement Sys		\$200,000		\$85,000				
Town Library	Fuel Tanks		\$5,000		\$0				
Recreation	Disc Golf				\$23,499				
Recreation	Vol Park				\$0				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
PW	Fuel Tanks		\$37,077		\$80,000	\$76,000			
PW	Bucket Truck				\$155,000				
PW .	Commercial Mower	\$22,602							
PW	Pick up Truck	\$28,308							
PW	PW Snow/Plow Truck #2		\$66,000		\$66,000	\$85,000			
PW	PW Road Rehab	\$380,536	\$318,071		\$433,572	\$433,572			
PW	Large Snowplow truck #1	\$62,000							
PW	SVFC Driveway	\$49,000							
PW	Field Groomer				\$19,107				
PW	Bingham Field Restoration		\$11,000		\$11,000	\$11,000			
PW	Front End Loader					\$70,000			
PW	Mower - Over Rail					\$50,000			
	Hydraulic Rescue Tools/Exhaust Sys	\$48,964							
	SVFCO Gear & Hoses	\$15,000	\$13,000		\$14,000	\$13,000			
SVFCO	SBCA Replace/Grant appropriation		\$11,800						
GLVFCO	GLVFC Gear and Hoses	\$14,000	\$11,500		\$10,000	\$14,000			
GLVFCO	Tanker truck	\$120,000	\$120,000						
GLVFCO	Firefighting Turn out gear	4-5-5-0				A 15			
GLVFCO SVFCO	Fire Rescue Boat	\$55,500			0.00.00				
	Engine tanker				\$120,000	\$120,000			
SVFCO SVFCO	Storage building F350	#20.000							
TOB	Roof	\$62,300	<b>#95.40</b> 5						
TOTAL CAPITAL	ROOT	\$1,010,210	\$35,195 <b>\$1,226,143</b>	\$0	\$1,130,972	\$998,830	-\$132,142	-11.68%	
Total General Gov	rornment	\$3,712,520	\$3,860,375	\$2,658,557	\$4,191,824	\$4,405,508	\$213,684	5.10%	
Total General Gov Total BOE Expenditures -	ermall	\$10,369,875	\$10,949,395	5365973006-24	\$4,191,824 \$11,050,886	\$4,405,508 \$11,327,158	\$276,272	2.50%	
Grand Total Exp	enditures	\$15,092,605	\$16,035,913	\$9,431,762	\$16,373,682	\$16,731,496	\$357,814	2.19%	

				I					
Department 9	1 General Property Taxes								
Account	Description	Actual 2019-2020	Actual 2020-2021	Revenues 2021- 22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
010	General Property Taxes, Current Year	\$11,870,785	\$12,126,637	\$12,278,447	\$12,328,718	\$12,452,005	\$123,287	1.00%	
1020	General Property Taxes prior years	\$57,945	\$94,761	\$75,424	\$50,000	\$50,000	\$0	0.00%	
1030	Interest on General Property Taxes	\$47,278	\$91,222	\$36,723	\$40,000	\$40,000	\$0	0.00%	
1040	Liens	\$1,242	\$1,332	\$432	\$500	\$500	\$0	0.00%	
1050	MV Supplement	\$152,872	\$142,357	\$153,507	\$72,000	\$100,000	\$28,000	38.89%	
1070	MV Interest	\$2,180	\$806	\$2,053	\$500	\$500	\$0	0.00%	
080	Refunds- Curr Yr	-\$20,711	-\$38,609	-\$26,582	-\$25,000	-\$20,000	\$5,000	0.00%	
085	Refunds- Prev Yr	-\$5,076	-\$663	-\$4,922	-\$1,000	-\$750	\$250	0.00%	
	Subtotal Gen Property Taxes Curr Year	\$11,850,074	\$12,088,028	\$12,251,865	\$12,303,718	\$12,432,005	\$128,287	1.04%	
	Subtotal Gen Property Taxes Prior Years	\$256,441	\$329,815	\$263,217	\$163,000	\$190,250	\$28,250	17.3%	
	Total Department 91	\$12,106,515	\$12,417,843	\$12,515,082	\$12,466,718	\$12,622,255	\$155,537	1.2%	

Department	92 State/Federal Grants								
Account	Description	Actual 2019-2020	Actual 2020-2021	Revenues 2021- 22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
012	Munic Grants	\$4,699	\$4,699	\$0	\$4,699	\$4,699	\$0	0.00%	
001	Town Aid Road(TAR)	\$193,271	\$193,274	\$193,018	\$193,274	\$193,018	-\$256	-0.13%	
0016	Office of Policy & Mgmt.(FEMA)			\$0	\$0	\$0	\$0	0.00%	
002	Civil Preparedness			\$0	\$0	\$0	\$0	0.00%	
0020	Telephone Access Line	\$7,619	\$8,035	\$0	\$4,965	\$5,000	\$35	0.70%	
0023	Veterans Tax Relief	\$2,834	\$2,834	\$2,834	\$2,834	\$2,834	\$0	0.00%	
004	Payment in Lieu of Taxes (PILOT)	\$35,653	\$35,653	\$42,030	\$35,653	\$56,966	\$21,313	59.78%	
005	MRSA			\$14,936	\$0	\$25,800	\$25,800	100.00%	
006	Tax Relief for the Elderly			\$0	\$0	\$0	\$0	0.00%	
007	Tax Relief for the Disabled	\$343	\$349	\$339	\$0	.\$0	\$0	0.00%	
009	Pequot/Mohegan	\$7,370	\$7,370	\$2,457	\$7,370	\$7,370	\$0	0.00%	
011	LOCIP (Infra-structure)	\$136,085	\$0	\$0	\$33,443	\$32,946	-\$497	-1.49%	
014	Library Grant	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
038	Municipal Stability Grant	\$132,694	\$132,694	\$132,694	\$132,694	\$132,694	\$0	0.00%	
099	Miscellaneous (Includes ESSER Covid)	\$3,028	\$3,319	\$43,334	\$55,906	\$55,906	\$0	0.00%	
	Department total	\$523,596	\$388,227	\$431,642	\$470,838	\$517,233	\$46,395	9.85%	
Department	93 State/Federal Grants for Ed	ucation							
Account	Description	Actual 2019-2020	Actual 2020-2021	Revenues 2021- 22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
31	Transportation	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
35	Education Equalization	\$2,621,550	\$2,509,808	\$1,262,540	\$2,525,078	\$2,525,078	\$0	0.00%	Actual for 20/21 \$2,625,710
36	Adult Education	\$4,160	\$4,147	\$2,507	\$3,672	\$3,671	-\$1	-0.03%	
151	Excess Cost Grant	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
	Special Education	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
	Grants - Other	\$0	\$0		\$0	\$0	\$0		
	Teacher's Retirement Contribution	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
	Department total	\$2,625,710	\$2,513,955	\$1,265,047	\$2,528,750	\$2,528,749	-\$1	0.00%	

Department	94 Licenses & Permits								
Account	Description	Actual 2019-2020	Actual 2020-2021	Revenues 2021- 22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
042	Electrical	\$11,128	\$15,901	\$4,444	\$7,500	\$7,500	\$0	0.00%	
043	Plumbing	\$2,826	\$5,691	\$486	\$2,000	\$2,000	\$0	0.00%	
044	Heating	\$9,677	\$13,816	\$4,723	\$5,600	\$5,000	-\$600	-10.71%	
045	Wells	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
046	Zoning compliance	\$1,450	\$1,385	\$375	\$500	\$500	\$0	0.00%	
047	Building	\$53,693	\$96,504	\$14,796	\$36,000	\$40,000	\$4,000	11.11%	
048	Town Engineering Fees	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
049	Conveyance Tax	\$47,083	\$91,730	\$52,033	\$65,000	\$70,000	\$5,000	7.69%	
050	Pistol Permits/Sport Licenses	\$2,940	\$4,300	\$1,540	\$1,000	\$1,000	\$0	0.00%	
051	Warrant Fees	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
052	Landfill Fees - BW	\$7,821	\$9,375	\$6,154	\$7,000	\$7,000	\$0	0.00%	
053	Garbage Bag Revenue	\$37,459	\$38,742	\$30,296	\$32,000	\$32,000	\$0	0.00%	
0533	Tipping Hauling Fees	\$4,085	\$2,053	\$1,669	\$0	\$0	\$0	0.00%	
054	Misc./Other	\$3,606	\$1,690	\$795	\$1,000	\$1,000	\$0	0.00%	
	Department total	\$181,768	\$281,187	\$117,311	\$157,600		\$8,400	5.33%	
									.,

Department	95 Charges for Current Service	es							
Account	Description	Actual 2019-2020	Actual 2020-2021	Revenues 2021- 22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
056	Recording Fees	\$22,862	\$27,411	\$16,479	\$16,000	\$16,000	\$0	0.00%	
057	Sale of Maps	\$260	\$104		\$10,000	\$15,000 \$50	\$0	0.00%	
058	Sale of Copies	\$3,843	\$3,590		\$900	\$3,000	\$2,100	233.33%	
059	Zoning Board of Appeals	\$2	\$0,590		\$00	\$0,000 \$0	\$0	0.00%	
060	Sale of Zoning Regulations	\$0	\$0	,	\$0		\$0	0.00%	
061	P&Z Commission	\$1,841	\$5,135		\$1,000	mining continue to the contract of the contrac	\$0	0.00%	
062	Inland Wetlands Comm. Fees	\$450	\$769		\$200	\$200	\$0 \$0	0.00%	
063	CFC Evacuation Fees	\$2,115	\$3,155		\$750	\$2,000	\$1,250	166.67%	
067	Elec Registra Fees	\$5,195	\$10,588		\$4,000	The second secon	<del></del>	0.00%	
152	LOCIP cip Farm Fee	\$0	\$0		\$0	\$0	\$0 \$0	0.00%	
102	Farmland Preservation	\$0	\$0	, i	\$0 \$0		\$0 \$0	0.00%	
	Department Total	\$36,568	\$50,752	L	\$22,900		\$3,350	14.63%	
Department	96 Revenue from use of Town				V-2,000	<b>420,200</b>	<b>*</b>	14.00%	
Account	Description	Actual 2019-2020	Actual 2020-2021	Revenues 2021- 22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
	Premium on Bonds								
064	General Fund	\$83,176	\$10,142	\$4,053	\$6,000	\$6,000	\$0	0.00%	
065	Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
	Department total	\$83,176	\$10,142	\$4,053	\$6,000	\$6,000	\$0	0.00%	· · · · · · · · · · · · · · · · · · ·

Department 9	7 Miscellaneous Revenue								
Account	Description	Actual 2019-2020	Actual 2020-2021	Revenues 2021- 22 Budget As of Dec 2021	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
070	Insurance Claims/Refunds	9,656	0	11,565	5,000	5,000	\$0	0.00%	
071	Leases	0	0	1 ,,,,,,,,,	0,000	0,50	\$0	0.00%	
072	Library Fees/Fines/Bozrah	11,552	9,189	9,876	9,500	9,500	\$0	0.00%	
073	Pavilion/Field Rental/Farmers Market	-120	0,100	0,0,0	0,000	0,550	\$0	0.00%	
074 Recreation Fee Base Activities		7,914	10,093	4,824	3,000	3,500	\$500	16.67%	
075	Field Rental	, 0	0	0	0	0	\$0	0.00%	
076	Miscellaneous/Other	26,072	27,494	10,762	10,000	10,000	\$0	0.00%	
	Department total	\$55,074	\$46,776	\$37,027	\$27,500	\$28,000	\$500	1.82%	
				•	,	,			
SUB-total	Total Tax Revenue	\$12,106,515	\$12,417,843	\$12,515,082	\$12,466,718	\$12,622,255	\$155,537	1,25%	
SUB-total	Total Misc Revenue	\$880,182	\$777,084	\$617,987	\$684,838	\$743,483	\$58,645	8,56%	
SUB-total	Total Municipal Revenue	\$12,986,697	\$13,194,927	\$13,133,069	\$13,151,556	\$13,365,738	\$214,182	1.63%	
Closed CIP Projects Bal per BOF/Aud	Funds Transfer from Oth	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
SUB-total	Education Revenue	\$2,625,710	\$2,513,955	\$1,265,047	\$2,528,750	\$2,528,749	(\$1)	0.00%	
TOTAL REVENUE		\$15,612,407	\$15,708,882	\$14,398,116	\$15,680,306	\$15,894,487	\$214,181	1.37%	
Account	Description	Actual 2019-2020	Actual 2020-2021	Reconciliation 2021-22 Budget	Budget 2021-2022	Budget 2022-2023	\$ Variance*	% Variance*	Comments and Clarifications
				As of Dec 2021	20212022	LOLL LOLD			
Combined Expendit		\$15,092,605	\$16,035,913	\$9,431,762	\$16,373,682	\$16,731,496	\$357,814	2.19%	
Combined Revenue		\$15,612,407	\$15,708,882	\$14,398,116	\$15,680,306	\$15,894,487	\$214,181	1.37%	
Balance									
Donortmont 0	8 Surplus/Shortfall	\$519,802	-\$327,031		-\$693,376	-\$837,009	-\$143,633		

	TOWN OF SALEM 10 YEAR PRINCIPAL and INTEREST													
	ITEM	TOTAL COST	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	TOTAL	
	Bonding School Building Renovation/Roof		330,000	335,000	340,000	345,000	350,000	350,000	355,000	365,000	65,000	0	2 027 000	
	School Building Renovation/Roof Interest		133,500	116,875	100,000	82,875	65,500	48,000	30,375	12,375	1,625	0	2,835,000 591,125	
	Total Principal and Interest		463,500	451,875	440,000	427,875	415,500	398,000	385,375	377,375	66,625	0	3,426,125	
		l	TO	MAIN OF	PALERA	OVEAD	CADITAL	DLAN						
1	TOWN OF SALEM 10 YEAR CAPITAL PLAN  DEReplace 1994 Roof Top/AC Units  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0													
	BOE Replace 1994 Roof Top/AC Units BOE Replace 1994 Boilers		0	75,000	0	0	0	0	0	0	0	0	75,000	
	BOE Front & Back Lot - Pave, Mill, Stripe, Curbing		0	0								<b></b>	75,000	
	Recommend \$186K to Phase 2 ARPA BOE Network Upgrades		109,768	105,000										
1	BOE Fire Alarm Upgrade		0	0	78,444			ļ					214,76B 78,444	
7	BOE Bathroom Renovations				0	95,000							95,000	
8	BOE Corrider Lockers		0		63,450								63,450	
9	BOE Gymnasium Wali Padding		0	26,700									26,700	
10	BOE Independent Technology Analysis												0	
11	BOE Traffic Signals		16,490				Variotopie haberiete		**************		2913000000000000		16,490	
	SUB TOTAL BOE		126,258	206,700	141,894	95,000	0	0	0	0	0	0	569,852	
12	Rec Disc Golf												0	
13	Rec Volunteer Park - Concession Stand	10/2002/05/05/05/05/05/05	200200000000000000000000000000000000000	0		45,000			10.000000000000000000000000000000000000			Control of the Control	45,000	
_	SUB TOTAL REC		0	0	0	45,000	0	0	0	0	0	0	45,000	
17	Bucket Truck												0	
19	PW Large Snow Plow Truck #2 PW Field Groomer		85,000										85,000	
20	PW Front End Loader		70,000	65,000	65,000								0	
21	PW Large Snow Plow Truck #3		70,000	0	70,000	70,000	70,000						200,000	
22	PW Over Rail Mower		50,000	50,000	60,000	10,000	10,000						160,000	
23	PW Small Snow Plow Truck		0	0	60,000	60,000							120,000	
24	PW Backhoe (Previously 21-22)				85,000								85,000	
25	PW Excavator						125,000	125,000					250,000	
26 27	PW Large Snow Plow Truck #4 (3 year payoff)						75,000	75,000	75,000				225,000	
28	PW Large Snow Plow Truck #5 PW Road Improvement		433,572	437,143	445,886	454,804	463,900	473,178	482,642	80,000 492,295	80,000 502,140	80,000 512,183	240,000 4,697,744	
29	PW Bingham Field Restoration (moved from BOE to red	luce cost)	11,000	437,143	113,000	454,604	403,900	4/3,1/8	482,042	492,293	502,140	512,183	11,000	
30	PW Fuel Tanks (Includes generator+STEAP)	 	76,000										76,000	
	SUB TOTAL PW		725,572	552,143	785,886	584,804	733,900	673,178	557,642	572,295	582,140	592,183	6,359,744	
31	GLVCO/SVFCO SCBA Replacement (20/21 for SVFCO FE	MA Grant)											0	
32	GLVFCO Slip Resistant Flooring Install/Maint (25/26)					5,800							5,800	
33 34	GLVFCO Fire Fighting Turnout Gear and Hose GLVFCO Seal Parking Lot		14,000	14,000	14,000	14,000 5,000	14,000	14,000	14,000	14,000	14,000	14,000	140,000	<b> </b>
35	GLVFCO Seal Parking Lot GLVFCO Building Roof Replacement		0	0		5,000 51,770						<b> </b>	5,000 51,770	<b> </b>
36	GLVFCO Replacement of F350 Forestry Truck		*	•	0	78,000							78,000	
37	GLVFCO Fire Engine (3 year payoff)					150,000	200,000	200,000	200,000	<b></b>			750,000	<u> </u>
38	GLVFCO AED Replacements	Moved to Phase 1 ARPA	0										0	
	SUB TOTAL GLYFC	I HASV I AKPA	14,000	14,000	14,000	304,570	214,000	214,000	214,000	14,000	14,000	14,000	1,030,570	
39	SVFCO Engine Tanker		120,000	120,000	120,000								360,000	<b></b>
40	SVFCO Replacement Gear and Hose		13,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	148,000	
41	Scott 4500 psi SCBA Air Packs (includes GLVFCO)		0	61,200	61,200	61,200	61,200	61,200					306,000	
42 43	SVFCO Replacement 2500 Gallon Tanker			135,000	135,000	135,000		<u> </u>					405,000	ļ
44	SVFC Tanker Warning Lights	Moved to	0					<u> </u>					0	ļ
	SVFC Reporting and Inv Software	Phase 1 ARPA	0	Programmania and a	Control of the Contro								0	
45	SUB TOTAL SVFC Gen Govt Library HVAC System Replacement	Ī .	133,000	331,200	331,200	211,200	76,200	76,200	15,000	15,000	15,000	15,000	1,219,000	
46	Gen Govt Library Fuel Tanks							<b></b>				<b> </b>	0	
	SUB-TOTAL GENERAL GOVT		0	0	0	0	0	0	0	0	0	0	0	
	Sub Total, All Other		998,830	1,104,043	1,272,980	1,240,574	1,024,100	963,378	786,642	601,295	611,140	621,183	9,224,166	
	TOTAL Capital and Principal and Interest		1,462,330	1,555,918	1,712,980	1,668,449	1,439,600	1,361,378	1,172,017	978,678	677,765	621,103	12,650,291	
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